





Financial Planning and Reporting

CASE STUDY ON

Transformation of

# What's Inside

Challenges

Customer Overview .

Solutions We Provided
Implementation Process
Results and Benefits
Conclusion

Holdings, encompassing key functionalities such as centralized planning, standardized reporting, and real-time collaboration. This integrated platform has enabled MAS Holdings to optimize financial

Overview

We successfully implemented a comprehensive financial planning and analysis solution for MAS

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## MAS Holdings is a prominent South Asian apparel manufacturer delivering end-to-end solutions to world renowned brands.

About MAS Holdings

Employing over 100,000 people in 17 countries, they have major manufacturing centers in Sri Lanka and advanced design & development hubs in NY, London, HK, and Colombo.

planning and reporting processes, enhance decision-making accuracy, streamline data consolidation,

and ultimately improve overall operational efficiency and transparency.



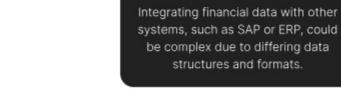
standards, hindering comparability & alignment.

Manual Processes Time-consuming manual processes, such as data entry and report

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generation, reduced efficiency and

increased the risk of errors.



Standardization

Automation

Integration

Integration Issues

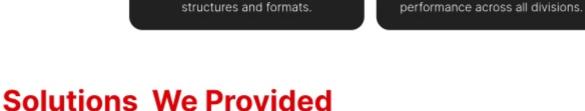
across all divisions, ensuring alignment and comparability.

performance across all divisions, enabling better decision-making.

Lack of Standardization

Different divisions/ countries with

varying methodologies & reporting



Board enabled MAS to establish consistent methodologies, data formats, and reporting standards

Board provided a centralized platform that offered a comprehensive view of MAS's financial

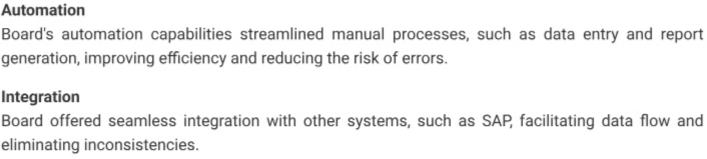
Data Fragmentation

Different divisions/ countries with

varying methodologies & reporting

standards, hindering comparability &

alignment.



Stock Ageing Report

the reporting system.

Debtors Ageing Report:

Offered Stock Ageing Report that categorizes

SAP integration and calculating the stock value in

Tracked and categorized outstanding customer accounts into age brackets (0-30, 30-60, 60-90, 90+

days) for detailed analysis of individual customer

inventory by material type and age brackets, providing real-time insights through seamless

Limited Visibility

The lack of a centralized platform

made difficult gain a comprehensive view of the company's financial

**Implementation Process** 

Various Reports were created of business analysis such as:

eliminating inconsistencies.

Enhanced Visibility

MIS Reporting

level

Sales Planning,

Capex Planning,

Workflow

**Budgeting** 

Capacity Planning,

Headcount Planning,

**Financial Statements** 

Balance Sheets, & Cash Flow statements FY Projections & Customer Projections Forecast the company's financial performance for

Trial balance data from SAP is automatically uploaded to the MIS system to generate key

financial statements, including P&L statements,

the upcoming months using historical data, market

trends, and management assumptions at a higher

Headcount, Best estimates, Financial

Reports are generated from the SAP and via APIs connects to pull the data and generate the output

### LRP (Long-Range Planning) Strategic planning modules were prepared to generate the financial statements, and various sub-modules where prepared such as

Indicators, & Capex Report:

as per the business requirement

- Overhead Planning, Debt & Liquidity Planning, Working Capital Management.
- Various Reports were created of business analysis such as: Sales Planning

based on the market demand at the product,

the per unit cost and price of the unit and the

Estimate maximum production capacity and

utilization rate based on available resources and

capacity outsource or capex to be generated to

Headcount and labour Planning

identify potential bottlenecks and also point out the

elimination calculation was built

Capacity Planning

meet the demand

Templates were prepared to calculate the revenue

customer, and region level user would be inputting

system was calculating different types of revenue as

FOB sales, third-party sales. Intercompany revenue

Determined the number of employees needed for Determined optimal inventory levels, estimated accounts receivable collection periods, and each designation based on projected production levels and allocated headcount to specific cost projected supplier payments based on purchase centres. orders and payment terms

Overheads Planning

Capex Planning

outstanding debt

Debt Liquidity Planning

Working Capital Planning

centres

Various overhead cost sheets were prepared to

plan the cost at a detailed GL level for all the cost

Categorized capital assets, estimated their total

costs, and calculated depreciation expenses.

Projected debt repayments based on existing

obligations & estimated interest expenses using

• Implemented workflow mechanisms for individual modules, versions, and division levels, ensuring that they pass through the appropriate division manager, finance manager, and corporate finance for review and approval. Determined the sequence of approvals required based on the sensitivity or importance of the data.

**PPN Solutions** 

efforts, and established a reliable master data set. Integrated workflow control, and more detailed planning are just some of the benefits.

would give the business the agility it needed to monitor its ever-evolving position.

Consistent and Accurate Data Flow. Robust platform for analysis, planning, and control which

**Results & Benefits** make forecasts with greater confidence.

Consistent and accurate data flow

Achieved consistent methodologies and reporting standards Achieved consistent methodologies and reporting standards through an intelligent planning and reporting solution that would overcome the limits of spreadsheets and seamlessly combine the forecasting process. This consistency enables customer to identify trends, assess risk, and Reduced manual efforts & improved efficiency Reduced manual efforts & improved efficiency. Automated consolidations, eliminated manual

Conclusion MAS has digitally transformed numerous processes to become a data-driven organization that empowers users with access to the information they need, driving greater visibility of performance.



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